
Innovation + Integration

A summit on the economic impact of linking
jobs, housing, and transportation planning

February 6, 2007



Chicago Metropolitan
Agency for Planning

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Elliott Hartstein, At-Large Member
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Raul Raymundo, Executive Director, Resurrection Project
André Rice, President, Muller and Monroe Asset Management
Nigel Telman, Partner, Sidley Austin Brown & Wood law firm

Cook County Appointments

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Anthony Calderone, Mayor, Forest Park (West Central Cook)
Zenovia Evans, Mayor, Riverdale (South Cook)
Calvin Jordan, Highway Commissioner, Rich Township (Cook)
Al Larson, Mayor, Schaumburg (Northwest Cook)

Collar County Appointments

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Marilyn Michelini, Mayor, Montgomery (Kane/Kendall)
Dan Shea, McHenry County board member (McHenry)
Michael Smith, Mayor, New Lenox (Will)
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Agency Representatives (non-voting members)

Ed Paesel, Executive Director, South Suburban Mayors and Managers Association (NIPC)
Stephen Schlickman, Executive Director, Regional Transportation Authority (CATS)

CMAP thanks the following partners for making this event possible:

Center for Neighborhood Technology
Chicago Metropolis 2020
Metropolitan Mayors Caucus
Metropolitan Planning Council
Chicago Rehab Network
The Regional Transportation Authority
Urban Transportation Center at the University of Illinois at Chicago
Natalie P. Voorhees Center for Neighborhood and Community Improvement at the University of Illinois at Chicago

Special thanks also to our committee members who dedicated many hours to this event: Nancy Firfer (Chicago Metropolis 2020), Beth Dever (Metropolitan Mayors Caucus), Joanna Trotter (Metropolitan Planning Council), and Jacky Grimshaw, Scott Bernstein, and Emily Metz (Center for Neighborhood Technology). Special thanks also to the Urban Transportation Center at the University of Illinois at Chicago for their generous donation.



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Welcome to **Innovation + Integration**, the Chicago Metropolitan Agency for Planning's first major summit on the intersection of jobs, housing, and transportation planning. CMAP was formed recently as a merger of the Northeastern Illinois Planning Commission (NIPC) and the Chicago Area Transportation Study (CATS), with responsibility for the integrated planning of transportation and land use in a seven-county region that includes Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will.

I am privileged to serve as chair of the CMAP Board, which believes firmly that challenges of economic development, land use, housing, and transportation must be addressed comprehensively, not in isolation. Furthermore, we believe that connecting planning with community efforts is the best approach for the economic vitality of the region as a whole. On behalf of our partners and summit co-conveners, I hope you enjoy today's opportunity for dialogue about how we can all plan more effectively together. We are especially happy to have as our keynote speaker Michael H. Moskow, President of the Federal Reserve Bank of Chicago. The summit also features excellent national and local speakers presenting examples of integrated economic development, housing, and transportation planning.

Also today we are releasing an important CMAP Regional Snapshot document that summarizes where the region stands in measurable terms, regarding fundamental issues that will shape our communities in years to come. It builds on much of the good work done previously to quantify the region's status and needs. The Regional Snapshot is not intended as an all-encompassing overview of northeastern Illinois. It is instead a short encapsulation of selected data points and trends that shed light on issues that have been identified as priorities in the region.

As the state legislature meets to address various transportation, land use, and environmental issues, broad stakeholder input is fundamental. Today's event is part of CMAP's vision of creating a regional framework for collaboration that builds on the good work of our partners to date and encourages new synergies across topics that have often been addressed separately.

Sincerely,

A handwritten signature in black ink, appearing to read 'Gerald R. Bennett', written in a cursive style.

Gerald R. Bennett
Chairman, the CMAP Board



Chicago Metropolitan Agency for Planning

Innovation + Integration

A summit on the economic impact of linking jobs, housing, and transportation planning

How does the region move toward a coordinated approach to jobs, housing, and transportation? As planners, policy makers and practitioners, we make decisions daily that have a collective impact on the future prosperity of the entire northeastern Illinois region. This summit seeks to explore how the interconnectedness of jobs, housing and transportation can be addressed better to improve the impact that everyday decisions have on the economic well-being of the region. As this new agency forms, we hope to incite some critical dialogue about what the region needs to do to remain globally competitive while assuring the finest quality of life for all of its residents.

The summit's objectives are to:

- Explore how local decisions impact the region's economic prosperity.
- Discuss the region's future from a comprehensive perspective (the interconnectedness of jobs, housing, and transportation), regarding the challenges and CMAP's role in helping to coordinate more integrated and innovative planning efforts.
- Create a meaningful dialogue among the spectrum of policy and planning practitioners (elected officials, policy advocates, developers, land use and transportation, workforce, housing, community and economic development, etc.).
- Share key learning from national examples in jobs, housing and transportation policy.

Agenda: Innovation + Integration

- 8:30-9:00 a.m. **Breakfast and Registration**
- 9:00-9:15 a.m. **Welcome** by the Honorable Gerald Bennett, Board Chair, CMAP
- 9:15-9:45 a.m. **Opening Remarks:** Shelley Poticha, President and CEO of Reconnecting America
Metro Chicago's Real Estate Report Card:
- How do we stack up?
 - What does the Northeastern Illinois Region need to do economically to succeed in the context of better coordinated planning decisions?
- 9:45-10:00 a.m. **Presentation of Regional Snapshot:** Randy Blankenhorn, Executive Director, CMAP
- 10:00-11:30 a.m. **Panel Discussion:** Randy Blankenhorn, Moderator
What do we know that we didn't know a few years ago? Lessons from around the country on how investment decisions are made, and the economic impact of better coordinating transportation and land use decisions
- David Goldberg, Communication Director, Smart Growth America
 - Tom Downs, President and CEO of The Eno Foundation for Transportation
 - Sarah Campbell, President, Transmanagement
 - John Gates, Chairman and Chief Executive Officer of PortaeCo and Former CEO CenterPoint Properties Trust
- 11:30-12:00 p.m. **Technical Assistance Information Exchange:** The Metropolitan Planning Council is pleased to host an exhibition of technical assistance providers in the Metropolitan Chicago Region.
- 12:00-1:30 p.m. **Lunch and Keynote Speaker:**
Michael H. Moskow, President, Federal Reserve Bank of Chicago
- 1:30-3:00 p.m. **Panel Discussion:** Scott Bernstein, President, Center for Neighborhood Technology, Moderator
National & local examples of successful innovative and integrated planning projects or policies
- Mayor Arlene J. Mulder, Arlington Heights
 - Mayor Donald Peloquin, Blue Island
 - Steve Heminger, Executive Director, San Francisco Bay Area Metropolitan Transportation Commission
 - Tom Weyandt, Director of Comprehensive Planning, Atlanta Regional Commission
- 3:00-4:00 p.m. **Participant Feedback and Discussions**
- 4:00-4:30 p.m. **Closing Remarks:** The Honorable Gayle Smolinski, Chair, Metropolitan Mayors Caucus

Speaker Bio

MAYOR GERALD R. BENNETT

Mayor, Palos Hills

Mayor Bennett grew up on the Southwest side of Chicago, one of 13 siblings. He attended St. Nicholas of Tolentine Grammar School, Brother Rice High School, Lewis University, and the University of Illinois at Chicago. Jerry and his wife Chris were married in 1970 and lived for a short time in the Beverly neighborhood of Chicago before moving to Palos Hills in 1972. The Bennett's have three daughters: Sara, now Mrs. Ed Amendola, Becky and Kristin.

In 1979 the Mayor was first elected to the office of Alderman from the 2nd Ward. In 1981, at the age of 30, Alderman Bennett was elected to Mayor of the City of Palos Hills and is currently serving his seventh term. Besides the part-time/full-time position of Mayor, Jerry is president of Bennett Dental Labs, Inc. located in Palos Hills. He has been in business for 40 years.

Under Mayor Bennett's leadership for the past 25 years, he has led the City of Palos Hills through a complete transformation into a modern, progressive community that is a model to all southwest suburban towns.

Mayor Bennett has devoted many additional volunteer hours by serving as founder and President of the Southwest Conference of Mayors for the last 24 years. He is co-founder and Chairman of the Board of Southwest Central Dispatch (an intergovernmental police and fire 911 service) for the last 19 years. In 2003 Mayor Bennett was elected Chairman of the Metropolitan Mayors Caucus and continues to serve on the Executive Board Committee. He presently serves as 1st Vice President of the Illinois Municipal League, and is Chairman of the Board of the Chicago Metropolitan Agency for Planning (CMAP).

During Mayor Bennett's 25 years in office, he has been an outspoken advocate for uniting cities and villages to speak as one voice in legislative action with both our congressional and state legislators. He has worked behind the scenes in forming and creating multi-governmental organizations that have benefited cities and villages not only in the southwest suburban area but, in metro and state regions. Besides the many major governmental organizations in both state and regional areas, Mayor Bennett has been asked to serve and has participated in numerous task forces, committees and panels regarding all aspects of governmental services. He has also been a guest lecturer on Public Administration at three major graduate universities in the Chicagoland area. Through his leadership Mayor Bennett has been recognized as a true voice for the mayors across metro Chicago and throughout the State of Illinois.

Speaker Bio

SHELLEY R. POTICHA

President and CEO, Reconnecting America & The Center for Transit-Oriented Development

Shelley Poticha is the President and CEO of Reconnecting America, a national non-profit organization working to integrate transportation systems and the communities they serve, with the goals of generating lasting public and private returns, improving economic and environmental efficiency, and giving consumers greater choice. Reconnecting America has two major projects: The Center for Transit-Oriented Development (CTOD) which assists developers, transit agencies, communities and investors to use transit investments to spur a new wave of development that improves housing affordability and choice, revitalizes downtowns and urban and suburban neighborhoods, and creates lasting value and high quality urbanism; and Reconnecting America's Transportation Networks (RATN) which is working to redefine national policies for intercity travel in order to integrate our separately functioning aviation, passenger rail and intercity bus systems into a more convenient, secure, financially viable and sustainable network.

CTOD has recently completed the national first market assessment of the demand for housing near transit and is working with the Federal Transit Administration and several regions to create incentives to help communities remove barriers to realizing this demand.

Prior to this position, she was the Executive Director of the Congress for the New Urbanism (CNU) from 1997-June 2003. CNU is a nonprofit membership organization made up of professionals, elected officials, and community activists who share a belief that compact, pedestrian-friendly, mixed-use neighborhoods are the best building blocks for vibrant communities. During her tenure, Ms. Poticha guided CNU's growth into a nationwide coalition with a prominent voice in national debates on urban revitalization, growth policy, and sprawl. She also forged alliances with major land development interests, environmental and community organizations, and federal agencies.

As Executive Director of CNU, Ms. Poticha launched a number of key initiatives including resource materials and education programs addressing inner-city revitalization, mixed-income housing, infill development techniques, environmental preservation, alternative transportation policies, and real estate finance reform. She grew the organization from 150 to over 2,500 members; staged annual conferences that drew 1,500 attendees; and oversaw the development and execution of major new programs, including a Regional Partnership Program, an awards program, and a website and media strategy.

Before joining CNU, Ms. Poticha was a planner and consultant for 17 years, working with urban and suburban communities, regional agencies, non-profit groups, community activists, and developers. She served as the San Francisco Bay Area representative for the Surface Transportation Policy Project (STPP), a non-profit organization advocating transportation policies and investments that help protect environmental quality, strengthen the economy, promote social equity, and make communities more livable. For eight years she was a Senior Associate with Calthorpe Associates, a Berkeley-based consulting firm that provides planning and urban design services to public agencies and developers interested in promoting compact regions, pedestrian- and transit-oriented neighborhoods, and livable communities.

Ms. Poticha has lectured extensively throughout the United States and has served on the faculty of the University of California, University of Oregon, the Seaside Institute, Lincoln Land Institute,

and the Mayor's Institute on City Design. She has co-authored three books: *The New Transit Town*, *Charter of the New Urbanism*, and *The Next American Metropolis*, as well as numerous articles and publications on new urbanism, mixed-income housing and transit-oriented development.

She has served as a member of the U.S.-China Residential Building Commission and as an advisor to HRH Prince Charles and The Prince's Foundation, UK.

Ms. Poticha holds a Master of City Planning from the University of California, Berkeley, and a Bachelor of Arts from the University of California, Santa Cruz. She lives in Oakland, California with her husband and twin daughters.

Speaker Bio

RANDALL S. BLANKENHORN

Executive Director, Chicago Metropolitan Agency for Planning

Randy Blankenhorn is the executive director of CMAP, the Chicago Metropolitan Agency for Planning (<http://www.chicagoareapanning.org>), which is responsible for land use and transportation planning across seven counties -- Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will -- that make up northeastern Illinois.

He has over 20 years experience in the planning, development and implementation of transportation infrastructure projects for the Illinois Department of Transportation (IDOT). Before joining IDOT, he served at other state agencies, focusing primarily on policy development, personnel administration, and legislative affairs. As IDOT Bureau Chief of Urban Program Planning just prior to joining the CMAP in April 2006, he coordinated the activities of 14 metropolitan planning organizations across the State of Illinois.

In that role, he was responsible for a \$1.9 billion public transit operating and capital program; a \$145 million airport capital program; a \$15.5 million railroad capital program an \$18 million Intelligent Transportation System Deployment program; and a \$45 million planning program. These programs were developed in cooperation with the modal divisions of IDOT, local transit, airport and planning agencies, local elected officials, public interest and environmental organizations, and federal partners. His responsibilities included:

- Metropolitan planning and programming
- Developing airport, public transit and railroad capital programs
- Developing and programming Intelligent Transportation System projects
- Regional air quality and environmental planning
- Developing statewide transportation plans
- Deploying technology for mapping, graphics, and Geographic Information System
- Policy and legislative development and analysis
- Coordination of federal planning and programming activities

Through the efforts of Randy and his staff, Illinois has developed and maintained a model cooperative planning process between the state, federal agencies, metropolitan planning organizations and local officials. He was instrumental in broadening the scope of planning beyond transportation to include land use and development issues, economic analysis, community concerns and environmental consequences. Randy accomplished this through his work in developing the Balanced Growth Partnership that analyzed transportation and development issues in two corridors of northeastern Illinois and created a toolbox for local officials as they address growth issues.

Randy was also actively involved in the creation of the Illinois Tomorrow Corridor Planning Grant program, a ground breaking program that was the first of its kind nationally. The program provides \$15 million over five years to urban communities and counties for improving the coordination of transportation, land use and land development planning. He was also part of the team that developed the state's context sensitive solutions policy that guides project development to better account for community and environmental concerns.

Randy has been active at the national level in transportation, land use and environmental planning efforts. Through the American Association of State Highway and Transportation

Officials (AASHTO), Randy served a two-year term on the TEA-21 Reauthorization Subcommittee. He serves on AASHTO's air quality subcommittee and special task force on transportation conformity and as been part of AASHTO negotiations related to Intelligent Transportation Systems, federal planning regulations, and consultation with local officials. The president of AASHTO has appointed Randy to a policy team that will help shape the findings of two Congressionally-created National Commissions on Surface Transportation Policy and Revenue.

Randy holds a Bachelor's Degree in Business Administration from Illinois State University and has completed 36 hours of graduate work in political studies at the University of Illinois-Springfield (Sangamon State University).

Speaker Bio

DAVID GOLDBERG

Communications Director, Smart Growth America

David A. Goldberg, a journalist who has written about metropolitan growth and planning issues for more than a decade, is now the communications director for Smart Growth America, a coalition of more than 100 national, state and regional organizations working to help make communities better as they grow.

In 2005, he authored “Choosing Our Community’s Future: A citizen’s guide to getting the most from development”, published by Smart Growth America. In October, 2005, he participated in the Mississippi renewal forum that helped to plan the rebuilding of 11 communities devastated by Hurricane Katrina.

For 13 years before joining SGA in March, 2002, Goldberg wrote for *The Atlanta Journal-Constitution*. First as a reporter, and later as a writer of editorials and commentary, he helped drive and inform Atlanta’s attempts to come to terms with its many growth-related challenges. His articles and commentary on urban affairs, planning, development, transportation and the environment have appeared in numerous magazines, newspapers and web sites. He is the author of “Rethinking the American Dream”, a widely circulated guidebook for journalists who cover growth and planning issues.

In 1997 he helped conceive and create, and then was lead writer for, the newspaper's award-winning Horizon section, a weekly examination of regional growth and development issues. Two years later, a resolution of the Georgia Senate credited Goldberg and Horizon with laying the groundwork for that session’s transportation and planning legislation.

In 2002-03 he was a Loeb Fellow in urban and environmental studies at Harvard University. Goldberg attended Dartmouth College and Columbia University's Graduate School of Journalism and has served as an adjunct member of the journalism faculty at Emory University in Atlanta.

Speaker Bio

TOM DOWNS

President, Eno Foundation for Transportation

Tom Downs is the President/ CEO of the Eno Transportation Foundation. The foundation was created in 1921 to advance the understanding of the management of transportation systems. It does so with the sponsorship of national forums, with executive development and training, and by sponsoring international exchanges. Previous positions include:

Professor and Director. The National Center for Smart Growth, the University of Maryland

Chairman and CEO, Amtrak

Commissioner of Transportation for the State of New Jersey and Chairman of the Board, The New Jersey Transit Corporation.

President, The New York Triboro Bridge and Tunnel Authority.

City Administrator, Washington, DC

Director, Washington, DC Department of Transportation

Board Member, WMATA

Chair, The Transportation Planning Board, WashCOG

Executive Director, The Federal Transit Administration

Associate Administrator, The Federal Highway Administration

White House Fellow, The US Department of Transportation

Speaker Bio

SARAH CAMPBELL **President, TransManagement, Inc.**

Sarah Campbell is president of *TransManagement, Inc.*, a transportation consulting firm located in Washington, DC. Ms. Campbell brings 25 years of professional experience in policy, planning, and capital budgeting in the transportation field to her consulting assignments. Her clients range from transportation agencies at all levels of government to nonprofit organizations and private foundations. Recent work includes policy and planning studies with U.S. Department of Transportation, American Public Transportation Association, American Association of State Highway and Transportation Officials, the District of Columbia DOT, Reconnecting America, and the Transit Cooperative Research Program.

Ms. Campbell's public sector experience in transportation includes policy positions at U.S. DOT in the Office of the Secretary and the Federal Railroad Administration, and with local governments in Austin, Texas and Washington, DC. Prior to joining *TransManagement*, Ms. Campbell served as the founding director of the Surface Transportation Policy Project (STPP), a public interest coalition that brought together for the first time a broad range of transportation, environmental, design, planning, and business interests on national transportation policy issues. In that capacity, she developed legislative proposals that became key provisions of the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA).

A substantial part of Ms. Campbell's experience has been in bringing disparate factions together for mutual benefit, a skill that lies at the heart of successful planning. She has been responsible for crafting complex agreements for multi-agency development projects at the federal level, for getting agreement among federal and local interests on several large scale projects in the Washington, DC region, as well as for achieving consensus on complex neighborhood traffic management projects. She has often served as a facilitator for discussions among diverse interests surrounding transportation plans and programs.

Ms. Campbell has a strong background in federal transportation programs and related planning and programming requirements as a result of her experience as Urban Program Coordinator at US DOT and as Planning and Capital Budget Director for DC DOT, the agency responsible for managing Federal Highway and Transit funds for the District. Unlike many individuals with in-depth understanding of federal policies, Ms. Campbell also has on-the-ground local planning experience including: writing local parking and loading regulations, conducting transit surveys (with the League of Women Voters as surveyors), establishing one of the first neighborhood traffic management programs, planning and completing environmental documentation for major urban corridors, and defending transportation project decisions against legal challenge. Ms. Campbell is currently working on the update to the DC Long Range Transportation Plan and was on the project team that developed the first plan in 1997 - one of the earliest scenario-based transportation plans.

While much of her experience has focused on urban issues, Ms. Campbell started her federal career as a railroad merger analyst and has spent a large part of the last two years assessing intercity passenger and freight issues in key corridors across the country. As a program manager for the Reconnecting America Transportation Networks project, Ms. Campbell has overseen a multi-disciplinary team including aviation and rail analysts, financial advisors, demographers, and GIS specialists. The project has produced two reports on the state of the

aviation industry post 9/11, called *Missed Connections*, a white paper on transportation finance and opinion pieces in newspapers.

Education: BS, University of Texas and MPA, Lyndon B. Johnson School of Public Affairs, University of Texas

Professional Affiliation: Surface Transportation Policy Project, Board 1990 to Present
Board of Advisors to the ENO Foundation, 2002 to Present
Executive Committee of the Transportation Research Board (TRB), 1997 to Present
Women's Transportation Seminar, 1979 to Present

Speaker Bio

JOHN S. GATES, JR.

President and CEO, PortaeCo

Mr. Gates is the Chairman and Chief Executive Officer of PortaeCo, a private investment company. In addition, he devotes approximately half of his professional time to a variety of not-for-profit organizations.

Prior to forming PortaeCo, Mr. Gates co-founded CenterPoint Properties Trust and served as Co-Chairman and Chief Executive Officer for 22 years. During that period, CenterPoint became the largest private property owner/developer in the Metropolitan Chicago Region, as well as the Nation's first publicly traded Industrial Real Estate Investment Trust (NYSE: CNT). Currently, CenterPoint has ownership interests in approximately 45 million square feet of buildings and 3,000 acres of land. In March 2006, the Company was acquired by the California Public Employees Retirement System (CALPERS) and Jones Lang LaSalle for approximately \$3.5 billion.

Mr. Gates graduated from Groton School in 1972 and from Trinity College in 1976 with a BSc in Economics and Philosophy. He began his career, as an Assistant to Governor James R. Thompson of Illinois. In 1979, he joined CB/Richard Ellis, and in 1981, co-founded the Chicago office of Jones Lang Wootton (now Jones Lang LaSalle), a global commercial property investment firm.

Mr. Gates is a Director of the Davis Funds, a \$30 billion mutual fund group, and Dividend Capital Trust, a \$3 billion Industrial REIT. He is a member of the Executive Committee, Chairman of the Public Policy Committee and a Trustee of Children's Memorial Hospital of Chicago. He also is a member of the Executive Committee as well as past Chairman of the Metropolitan Planning Council of Chicago (MPC), and recently ended a four year term as a member of the Executive Committee of the Board of Governors of the National Association of Real Estate Investment Trusts (NAREIT). In addition, he is a Trustee of the University of Chicago Harris School of Public Policy, the Charter School Foundation of Chicago, the University of Wisconsin Center for Urban Land Economics, the Eaglebrook School and the Salisbury School. He is active in the Commercial Club of Chicago, Economics Club of Chicago, Illinois Business Roundtable, World Presidents Organization, Urban Land Institute, National Association of Industrial and Office Parks (NAIOP), and the Real Estate Roundtable.

Mr. Gates has been the recipient of numerous awards including the 2005 Lifetime Award for Excellence by the NAIOP. In addition, he was named "Outstanding REIT CEO" for the six consecutive years prior to the sale of CenterPoint by Realty Stock Review in their annual survey of institutional investors.

For further information, please contact Marianne Palumbo, PortaeCo LLC One N. Wacker Drive, Suite 2323, Chicago, IL 60606, 312 578 1600, facsimile 312 977 0074, email mpalumbo@portaeco.com.

Speaker Bio



MICHAEL H. MOSKOW

President, Federal Reserve Bank of Chicago

Michael H. Moskow took office on September 1, 1994, as the eighth president and chief executive officer of the Federal Reserve Bank of Chicago. In that capacity, he serves on the Federal Open Market Committee, the Federal Reserve System's most important monetary policymaking body.

Mr. Moskow's career includes service in the public and private sectors, as well as academia. During the course of his career, Mr. Moskow has been confirmed by the Senate for five U.S. government positions. He began his career teaching economics, labor relations, and management at Temple University, Lafayette College, and Drexel University. From 1969 to 1977, he held a number of senior positions with the U.S. government, including under secretary of labor at the U.S. Department of Labor, director of the Council on Wage and Price Stability, assistant secretary for policy development and research at the U.S. Department of Housing and Urban Development, and senior staff economist with the Council of Economic Advisers.

In 1977, Mr. Moskow joined the private sector at Esmark, Inc. in Chicago and later held senior management positions at Northwest Industries, Dart and Kraft, Inc., and Premark International, Inc., a spin-off from Dart and Kraft. In 1991, President Bush appointed Mr. Moskow Deputy United States Trade Representative, with the rank of Ambassador. He was responsible for trade negotiations with Japan, China, and Southeast Asian countries as well as industries such as steel, semiconductors, and aircraft. Mr. Moskow returned to academia in 1993, joining the faculty of the J.L. Kellogg Graduate School of Management at Northwestern University, where he was professor of strategy and international management at the time of his appointment as president of the Chicago Reserve Bank.

Mr. Moskow is active in numerous professional and civic organizations. He is vice chairman of the Chicago Council on Global Affairs, and the former chairman the National Bureau of Economic Research and The Economic Club of Chicago. He also serves as a director of the Council on Foreign Relations in New York City, the Northwestern Memorial Foundation, World Business Chicago, and the Chicagoland Chamber of Commerce. He is a member of the Civic Committee of The Commercial Club of Chicago, a fellow of the National Academy of Public Administration, and a member of the Governing Board of the Illinois Council on Economic Education.

In addition to being a trustee of Lafayette College, Mr. Moskow is a member of the Advisory Board to the Kellogg School of Management at Northwestern University. Mr. Moskow was born in Paterson, New Jersey. He received an A.B. in economics from Lafayette College in Easton, Pennsylvania, in 1959, and a Ph.D. in business and applied economics from the University of Pennsylvania in 1965. He has three married children and six grandchildren.

Speaker Bio

MAYOR ARLENE J. MULDER

President of the Village of Arlington Heights, IL

Mayor Arlene J. Mulder is the President of the Village of Arlington Heights. She was elected to her first term as Village President in 1993 and reelected in 1997, 2001 and 2005. Her knowledge on airport noise has made her a great choice for Chairman, since 1997, of the O'Hare Noise Compatibility Commission, which is a regional commission that works with the Department of Aviation and airlines to help solve aircraft noise problems. Her leadership skills have also served her well as the 2002-2003 President of the Northwest Municipal League, and as an elected Trustee of the Executive Committee of the U.S. Conference of Mayors. Besides those two key roles, she also represents Arlington Heights' interests in the Executive Committee of the Metropolitan Mayors Caucus, the IL Commission on Volunteerism and Community Service and on the Chicago Transportation Council of Mayors.

In the last several years Mayor Mulder was selected as the 2001 Outstanding Working Woman of Illinois and was one of 14 Mayors selected to meet with President George W. Bush when he announced the new national Homeland Security program. Mayor Mulder believes that involvement in national and regional issues that impact our community enriches the quality of life in Arlington Heights. Finding new ways to enhance economic development, being a strong proponent of partnering with other governments and businesses to explore new initiatives, being responsive to citizens and supporting citizen participation, promoting community spirit and pride are all hallmarks of Mayor Mulder's innovative administration.

She is a strong proponent of striving for the best while being fiscally responsible. Her involvement in the community started since moving here in 1970 with her husband Al. While raising three children and working as a physical education teacher in the Nilas High School District 219, she volunteered with the local Parent Teacher Organizations, Junior Women's Club, hospital organizations, Historical Society and other local groups. Before being elected to the Village Board in 1993, she served as an elected official with the Arlington Heights Park District.

Speaker Bio

HONORABLE DONALD PELOQUIN

Mayor Blue Island

Lifelong resident of Blue Island
1964 graduate of St. Walter School
1968 graduate of Dwight D. Eisenhower
U.S. Army Veteran – Vietnam Veteran
Member of St. Benedict Church
Wife – Mary Ellen nee Hickey
Children: Danny (Corene) 28, David 25, Jamie 22, and Donna 21
Civil Service Commission – 1979-1981
Alderman – 4th Ward – 1981-1985
Mayor – 1985 to present

The future of Blue Island will revolve around the following ideas: Redevelopment of the Metra Train Station at Vermont, the development of the industrial park on the Premcor property, the development of Fay's Point project and other development along the Cal-Sag Channel including a river walk, fishing station and medical district.

Blue Island's future is bright and Mayor Donald Peloquin can provide the leadership needed to make these projects move ahead. Fay's Point development will be the start to develop along the Cal-Sag. The redevelopment around the Vermont Street commuter station will also lead to further development along the downtown area. Moraine Valley's satellite campus in the downtown region also adds to the potential. The river walk project along the Cal-Sag will also help develop a recreational use of the property. Another plan of development in the future is of the Premcor refinery property. This area could be developed into an area bringing in new businesses and additional jobs to Blue Island.

He believes that a team concept for city government is what Blue Island needs to complete these types of projects.

Speaker Bio

STEVE HEMINGER

Executive Director, Metropolitan Transportation Commission (MTC)

Steve Heminger is Executive Director of the Metropolitan Transportation Commission (MTC). MTC is the regional transportation planning and finance agency for the nine-county San Francisco Bay Area. It allocates more than \$1 billion per year in funding for the operation, maintenance and expansion of the Bay Area's surface transportation network.

Since 1998, MTC has served as the Bay Area Toll Authority (BATA) responsible for administering all toll revenue from the seven state-owned bridges. BATA has a "AA" credit rating and plans to issue over \$6 billion in toll revenue bonds to finance bridge, highway, and transit construction projects over the next several years. MTC also functions as the region's Service Authority for Freeways and Expressways (SAFE) and operates a fleet of 80 tow trucks and 2,600 roadside call boxes to assist motorists in trouble. In addition, MTC manages the TransLink® universal fare card program for public transit and the popular 511 traveler information telephone number and web site.

Mr. Heminger has been appointed by House Speaker Nancy Pelosi to serve on the National Surface Transportation Policy and Revenue Study Commission, which will help chart the future course for the federal transportation program. In addition, he is a member of the Board of Trustees for the Mineta Transportation Institute and the Board of Directors for the International Bridge, Tunnel and Turnpike Association. Prior to joining MTC in 1993, Mr. Heminger was Vice President of Transportation for the Bay Area Council, a business-sponsored public policy group. He also has served as a staff assistant in the California State Legislature and the U.S. Congress.

Mr. Heminger received his Master of Arts degree from the University of Chicago and a Bachelor of Arts degree from Georgetown University.

Speaker Bio

TOM WEYANDT

Director of Comprehensive Planning, Atlanta Regional Commission

Tom Weyandt is Director of Comprehensive Planning for the Atlanta Regional Commission where he manages planning for transportation, the environment and land use as well as demographic and economic research and the regional Transportation Demand Management Program. Prior to joining ARC in June, 2000, he was Senior Associate in the Policy Research Center (PRC) in the Andrew Young School of Policy Studies at Georgia State University and Executive Director of Research Atlanta, Inc.

Tom received a B.S.F.S. from the School of Foreign Service, Georgetown University and has studied in Germany and Switzerland. He has over thirty years of experience in urban planning and development having served as Planning Director and Commissioner of Planning and Development for the City of Atlanta and as Director of Transportation for the Atlanta Regional Commission. Tom also served as President of the Downtown Dayton (Ohio) Partnership, a public-private effort to rejuvenate an urban downtown. Tom was Director of Transportation for the Atlanta Paralympic Organizing Committee where he was responsible for the development and operation of all transportation services for the Xth Paralympic Games - the second largest sporting event in the world.

Tom has been active in several civic organizations. He served on the Atlanta Public School Community Advisory Committee on Facilities, was Action Team Leader for School Environment for the School System Strategic Plan and served on the Community Oversight Board for the Special Local Option Sales Tax. He has been active in the United Way serving on the Executive Committee and Board of Directors, chairing the First Call for Help Advisory Committee and chaired the Community Investments Committee and currently serves on the Community Impact Council. He chaired the Public Finance Committee for Blueprint Midtown and currently serves on the Grady Health Systems Board of Visitors and the Board of Directors of the Piedmont Park Conservancy.

In 2005, Tom received the Sidney Marcus Award for Community Involvement from the League of Women Voters of Atlanta-Fulton County.

Tom lives in Morningside and is married to Karen Klecka Weyandt, a visual artist. They have two adult children.

Speaker Bio

HONORABLE GAYLE A. SMOLINSKI

Mayor, Village of Roselle

Gayle A. Smolinski has served as the Mayor of the Village of Roselle since 1993. She is the current Chair of the Metropolitan Mayors Caucus, an organization representing the local elected officials in the six-county region. Mayor Smolinski was born and raised in Ohio and has been a resident of Roselle since 1976. She received a B.S. in Journalism and Public Relations from Bowling Green State University, in Bowling Green, Ohio, and previously worked as a newspaper reporter covering the Villages of Roselle and Hanover Park. Mayor Smolinski served as a Roselle Village Trustee from 1986 to 1993 and is active in the DuPage Mayors and Managers Conference, where she is a past President and currently a member of the Legislative Committee. She has participated in a number of civic and public service organizations, including the Executive Council of Chicago Metropolis 2020, the Northwest Municipal Conference, the DuPage Regional Plan Commission, and the Roselle Chamber of Commerce.

About our partners . . .

The Center for Neighborhood Technology (CNT) promotes the development of more livable and sustainable communities. We strive to recognize, preserve, and enhance the value of hidden assets and undervalued resources inherent in our urban environment to make households, neighborhoods, and regions more efficient, more economically viable, and more equitable. Our website, www.cnt.org, features a resources page with reports on the cost-benefits of transit-oriented development; the new Housing + Transportation Affordability Index, which redefines affordability according to both housing and transportation costs; and examples of plans for Smart Growth in Older Communities based on transit-oriented development and cargo transit-oriented development principles.

Chicago Metropolis 2020 (<http://www.chicagometropolis2020.org>)

Chicago Metropolis 2020 is a nonprofit civic organization established by The Commercial Club of Chicago to promote long-term planning and smart investment in the Chicago region. Its mission is to foster collaboration that strengthens the economic vitality and quality of life in the Chicago region. Chicago Metropolis 2020 is working to help make the region one of the places in the world where people most want to live and work. Since its inception, Chicago Metropolis 2020 has focused on five major themes: Development and Transportation, Housing, Early Childhood Education, Justice and Violence and Regional Learning.

The Metropolitan Mayors Caucus represents the local elected officials of the six-county Chicago region. The Caucus is a forum for independent thinking and discussion regarding important public policy issues. And, when there is consensus, it is also a powerful voice and force for change, creating programs and supporting legislation that improves our well-being and overall quality of life. The Caucus website, www.mayorscaucus.org, contains information on the activities of the Caucus' Committees and Task Forces, including those relating to housing, education reform, transportation, economic development, the environment, and others. The website also provides access to *Memo to the Mayors*, a bi-weekly newsletter updating the Mayors of the region regarding the activities of the Caucus.

The Metropolitan Planning Council (MPC) is a nonprofit, nonpartisan group of business and community leaders committed to coordinated, comprehensive planning to make the Chicago region a better place to live and make a living. MPC's Web site, www.metroplanning.org, features a variety of reports and articles on affordable housing, local and state transit initiatives, public-private partnerships, education funding and tax reform, and land-use planning. The site also provides access to incentive programs for employer-assisted and mixed-use housing, as well as links to the coalitions MPC helps lead, A+ Illinois, Business Leaders for Transportation, Campaign for Sensible Growth, and Regional Employer-Assisted Collaboration for Housing (REACH).

The Nathalie P. Voorhees Center for Neighborhood and Community Improvement (VC) (<http://www.uic.edu/cuppa/voorheesctr/>) at the University of Illinois at Chicago was established as a research center in 1978 and is a unit within the College of Urban Planning and Public Affairs. The mission is to improve the quality of life for all residents of the City of Chicago and the metropolitan area through research and technical assistance to organizations and local government agencies in their efforts to revitalize the many and varied neighborhoods and communities. The Center's community development and affordable housing-related projects generally involve data collection and analysis, community surveys, technical assistance, community impact studies, needs assessment and gap analysis, market studies, feasibility

analysis, affordable housing plans, financial analysis, etc. Additionally, the Center maintains a subsidized housing database (IHARP) for Chicago and the state of Illinois.

Chicago Rehab Network (CRN) (<http://www.chicagorehab.org>) The CRN is a citywide coalition of neighborhood based community based development organizations. Founded in 1977 by community groups seeking to pool expertise and share information, the coalition membership consists of over 40 housing organizations representing over 60 city neighborhoods. Over the years CRN's members have created tens of thousands of affordable housing units and made a visible impact on some of Chicago's most disinvested communities, while preserving affordable housing in some of its most rapidly gentrifying ones. CRN is recognized across the state for its training/technical assistance and public policy work for affordable housing. The Chicago Rehab Network site features a wide range of information and research including the Affordable Housing Fact Book, the Preservation Data Base and Housing Illinois.

The Regional Transportation Authority (RTA) was created in 1974 upon the approval of a referendum by the residents of Cook, DuPage, Kane, Lake, McHenry and Will counties in northeastern Illinois. The RTA is a special purpose unit of local government and a municipal corporation of the state of Illinois. From the time of its creation, the RTA's mission has been to ensure financially sound, comprehensive and coordinated public transportation for northeastern Illinois. For more information on RTA services visit the website at: <http://www.rtachicago.com/aboutrta/overview.aspwas>.

The Urban Transportation Center (UTC) at the University of Illinois at Chicago was established as a research center in 1979 and is a unit within the College of Urban Planning and Public Affairs (CUPPA). Its mission seeks to improve the quality of life in the Chicago metropolitan area and other urban areas through the creation, dissemination and application of transportation related knowledge. The Center's distinguished faculty brings together various disciplines to perform the Center's work, including urban planning, engineering, computer science, statistics, geography and business. The faculty is supported by graduate students preparing for careers in transportation planning and engineering. The Center receives financial support from the Illinois Department of Transportation (IDOT). (<http://www.utc.uic.edu/>)

Thank you to our technical assistance providers:

- Business and Professional People for the Public Interest
- Campaign for Sensible Growth
- Center for Neighborhood Technology
- Chicago Metropolitan Agency for Planning
- Chicago Rehab Network
- Congress for New Urbanism
- Delta Institute
- Illinois Housing Development Authority
- Local Economic and Employment Development Council
- Metro Chicago Information Center
- Metropolitan Planning Council
- The Trust for Public Land
- University of Illinois at Chicago City Design Center
- University of Illinois at Chicago Institute of Government and Public Affairs
- University of Illinois at Chicago Urban Transportation Center, Transportation Support Initiative
- Urban Land Institute